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**MEMORANDUM TO:** Assistant Director, ORE  
**FROM:** Chief, D/Ma, ORE  
**SUBJECT:** Recommendations relating to certain responsibilities of Map Division within the ORE organization.

1. It is recommended that the Chief of the Map Division, or an alternate designated by him, be made a member of the EPB to participate in those meetings that relate to the consideration of overall production policy and to project review and control.

a. The Map Division has a very real mission in the national intelligence field, distinct from the technical services it performs in providing map construction and map reference facilities. The professional personnel of the Division have a variety of competencies, regional and functional in character, that cannot be fully utilized without the guidance obtained through a complete grasp of ORE policy, objectives and current considerations.

b. It is believed that the geographic approach (loosely defined here as particular emphasis on the analysis of locational data and its significance to specific questions) and the utility of carefully planned cartographic presentation may be underestimated in some intelligence production of ORE. Map Division representation should be included on the Board to discuss the advisability of including geographic and cartographic material in ORE intelligence production, particularly if and when the EPB operates as a project control mechanism. In this latter regard, the Map Division may well have projects, self-initiated or otherwise, that should come before the EPB.

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**2. It is further recommended that it be standard procedure for an appropriate representative of the Map Division to be asked to participate in discussions relating to the initiation and coordination of projects for which geographic or cartographic assistance and advice might be useful or pertinent. Professional members of the Map Division too often receive requests for geographic information and analyses and for the construction of maps without obtaining full knowledge of the objectives of the final production. Too often, also, are the potential contributions of the Division overlooked.**

**3. The third recommendation relates to a clarification of responsibilities within a single part of the Map Division's field of interest. The Map Division has found difficulty in obtaining a workable delimitation of the responsibilities that it should assume for assembling, analyzing, and providing locational information.**

**a. Experience has shown that many analysts of other CIA components assume that the Map Division should be able to furnish <sup>rather geographic</sup> ~~rather detailed~~ information on a variety of economic and political as well as physical subjects. Requests for relatively detailed map compilations are frequently unaccompanied by the necessary data. The Division is also asked to undertake studies that presuppose a rather complete knowledge of locational data in the non-physical geographic field.**

**b. Geographers, by training and intelligence experience, ~~during and after~~ <sup>acquired a</sup> the war, have developed competence for interpreting the present distributional facts which may effect current and potential strategic, economic and political planning. The professional personnel of the Map Division maintain close working relationships with many components within other agencies that deal with the locational data in their representative fields of interest. It is**

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felt that most components of ORE are not primarily concerned with or assume responsibility for locational data requirements <sup>add for</sup> or cartographic presentation data.

c. The recommendation made in the next paragraph "d." in no sense implies encroachment on the requirements of the regional and other functional components of ORE to review or analyze locational data pertaining to their respective spheres of responsibility. Furthermore, and in view of the major effort directed by other CIA components toward the analysis of detailed information in the U.S.S.R. and its Satellites, the Map Division does not begin to have capabilities necessary for assuming responsibility for economic and military locational information pertaining to these critical areas.

d. It is recommended that, in addition to its present stated functions, the Map Division shall have primary interest in and be responsible for:

(1) <sup>supplying</sup> ~~assessing~~ and analyzing locational data (within the limits indicated in Appendix A) required for cartographic presentation of national intelligence by CIA and for fulfilling specific requests from other CIA components, with the understanding that the Division shall not be responsible for:

(a) types of data not included in Appendix A although it may be of assistance in acquiring such information;

(b) detailed economic and military locational information for the U.S.S.R. and its Satellites;

(c) information on the location, current output and equipment of individual installations;

(d) statistical information and analysis or detailed data on internal and external ~~training~~ <sup>trade</sup>.

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(2) Initiating projects involving the production of special intelligence maps, with due regard to priority interest and subject to applicable project control.

(3) Initiating collection requirements for locational data needed to fulfill current and anticipated intelligence needs within its area of responsibility.

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